

**From:** Philip Corlis  
**To:** Microsoft ATR  
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Since Microsoft was found to have violated US law, it is important to penalize them in a meaningful way. Their past history regarding legal actions suggests that any "soft" approach which involves their promise to change their business practices for a light penalty simply hasn't worked. Their corporate culture views kindness as weakness and encourages further rule bending and monopolistic corporate expansion from the top down - simply a new opportunity to quash competition and possibly keep new or better ideas from the marketplace. The only real solution is to provide a penalty scaled to their corporate wealth, a direct connection between "risky" or possibly illegal corporate decisions and meaningful and significant corporate losses.

I applaud the judge's decision not to allow Microsoft to use this legal problems as an opportunity to expand into new markets at an insignificant cost to them. Any solution to the Microsoft issue should impact them - not their competition. There is little competition left in the marketplace and the court has, and should, keep this fact in mind. The world of computing could be made better, stronger, and even less expensive for all americans if more, rather than less, competition were in the marketplace.

I encourage the court to create a cash dollar penalty scaled to Microsoft's corporate wealth - to be paid in one lump sum - with the moneys to be given the states involved in the litigation with the stipulation that the moneys be used to support technological needs of their public schools and local libraries. In this way, Microsoft will be penalized and the moneys used for the public good.

Thank you for this opportunity to provide ideas to the court as this case moves towards its conclusion.

Respectfully:

Philip Corlis